

Requirements Planning and Management for Business Value

3-day Workshop

SUCCESSFUL PROJECTS MUST DEMONSTRATE BUSINESS VALUE

Building or evolving useful products requires that the developers accommodate the true needs of the business of an organization and the direct needs of its users. Yet because those needs continually change, careful requirements planning and management is necessary. Keys to success include clear understanding of the business goals and objectives being served, identifying stakeholders who truly understand user needs and establishing a requirements management approach that anticipates and accommodates needed changes. This workshop enables participants to use industry best practices to plan their requirements work and develop responsive requirements change processes.

Description:

This workshop is suited for practitioners who plan a project's requirements activities, interact with subject matter experts (or their representatives), track progress of requirements implementation, and/or manage the changes in requirements and product features throughout the project life cycle.

Workshop instructors leverage industry best practices, including those from the Business Analysis Body of Knowledge™ from the international Institute of Business Analysis, the Project Management Body of Knowledge (PMBOK®) and Capability Maturity Model® Integration for Development (CMMI-DEV). Participants learn the elements of a practical requirements life cycle and how to plan for each of the components needed to respond to the business. They learn how incremental delivery can minimize the impact of change, maximize responsiveness to user needs, and ensure business value is achieved.

Topics:

- Requirements Life Cycle
- Understanding the Business Needs
- Planning the Requirements Work
 - Identifying stakeholders
 - Documenting the processes
 - Performing the requirements activities
 - Defining the life cycle approach
 - Measuring business value
- Managing Requirements Change

Target Audience:

Participants learn to plan requirements work, handle changes, and ensure business needs are met; common roles include business analysts, project managers, and product managers.

Common Tailoring Options:

- Incorporate participant organization processes, assets, and vocabulary into the workshop
- Leverage existing projects for exercises

Professional Development Credits:

2.1 Continuing Education Units (CEU)
21 Professional Development Units (PDU)

Business Analysis Body of Knowledge™ Areas:

- Enterprise Analysis
- Requirements Planning and Management
- Requirements Communication
- Solution Assessment and Validation

Maximum class size: 15

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Workshop Description

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